C. BOYDEN GRAY 1534 28TH STREET, NW WASHINGTON, DC 20007

Monday, February 26, 2018

Dear Dr. Butler,

This note is to confirm that the designation of my gift to be given towards annual operating expenses of the Center as your letter on May 9, 2017 made reference to and noted that the center be named C. Boyden Gray Center for the Study of the Administrative State.

Best Regards,

C. Boyden Gray



Office of the Dean

Antonin Scalia Law School

3301 Fairfax Drive, MS 1G3, Arlington, Virginia 22201

Phone: 703-993-8085; Fax: 703-993-8088

May 9, 2017

The Honorable C. Boyden Gray Boyden Gray & Associates 801 17th Street N.W., #350 Washington, D.C. 20006

Dear Boyden:

Thank you for taking the time to meet with Melissa Glassman and me on Monday, May 1. And, thank you for your generous support and wise counsel which have allowed us to make tremendous strides forward with not only the Center for the Study of the Administrative State, but also with the school as a whole. I am very optimistic about things at Scalia Law!

As I hope I articulated when we met, the goal of The Scalia Law Onward and Upward Campaign is to establish a firm financial foundation for the school that will allow us to move from a good law school to a great law school – and stay that way. Our comprehensive campaign goal, including the annual fund and capital campaigns, is \$200 million.

Boyden, as we discussed with Melissa, I respectfully request that you consider making a major gift to the campaign. I've thought about our conversation and the "wave" that is headed your way. I've also thought about what I believe is important to you. So, what the heck, damn the torpedoes!

I would appreciate it if you would consider making two complementary naming gifs:

1. The C. Boyden Gray Center for the Study of the Administrative State:

Gift Amount: \$3,000,000

Contribution Schedule: equal installments of \$300,000 per year for 10 years

Purpose: Annual Operating Expenses of the Center

2. The C. Boyden Gray Professor of Administrative Law:

Gift Amount: \$1,500,000

Contribution Schedule: within five years from date of pledge

Purpose: Endowed Professorship to attract and/or retain a leading Administrative Law scholar. This chair would help me to entice Neomi to return home to Scalia Law after she dismantles the administrative state while serving at OIRA.

I imagine that you're surprised by the magnitude of these proposed gifts, but please note that I've suggested structured payments in an effort to avoid the direct hit of the "wave." In evaluating these proposed gifts, please consider that they would have a tremendous impact not only on our pathbreaking efforts to

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improve the administrative state but also on Scalia Law and our campaign. They would be leadership gifts in the purest sense.

For your information, please find enclosed a menu of other naming opportunities at Scalia Law.

Thank you for your consideration of this proposal and for everything you are doing in support of Scalia Law. I will reach out to Bethany to set up a follow up meeting.

With warmest personal regards, I remain

Very truly yours,

Henry N. Butler

Dean and Professor of Law

Enclosure

cc: M. Melissa Glassman